

Sources for Scanning

Foresight practitioners are constantly scanning for weak signals (i.e. signs of significant change that may impact particular systems). There are an infinite number of sources for scanning and the types of sources used may depend on the particular topic under study, the scanner's preferences, the availability of the information, the reliability of the information, and a host of other factors.

Horizons uses the acronym STEEG as a frame of reference for scanning. STEEG stands for Society, Technology, Economy, Environment and Governance. This breadth of categories reminds the scanner to look for signs of change in varied domains. Using STEEG as a guide can also help focus scanning. While scanning sources such as traditional newspapers and journals (e.g. *The Economist*, the *Guardian*, *The New York Times*) may be useful to find weak signals or contextualize them, the foresight practitioner should also aim to look beyond traditional news feeds to bolster their scanning.

Below is a list of non-traditional scanning sources. This is not an exhaustive list by any means, but is merely meant to provide a sample of interesting scanning sites. They have been roughly arranged according to STEEG, although it should be noted that there is no dividing line between these categories (e.g. GreenBiz deals with issues related to the environment and the economy, which will also have an impact on society). Also included is a sample list of general scanning sources that cut across STEEG categories.

General scanning sources:

- Shaping Tomorrow http://www.shapingtomorrow.com/
- Quartz http://qz.com/
- iKnow Community- http://community.iknowfutures.eu/
- Trend Watching http://trendwatching.com/
- World Future Society http://www.wfs.org/home.php
- The Futures Agency http://thefuturesagency.com/
- Deloitte University Press http://dupress.com/periodical/signals-for-strategists/
- Brookings http://www.brookings.edu/
- BBC Future http://www.bbc.com/future/
- Futurity http://www.futurity.org/ (research news from top universities)
- Oxford Martin School: http://www.oxfordmartin.ox.ac.uk/ (The University of Oxford's

department for the long-term study of the 21st century)

- Utne Reader https://www.utne.com/
- Futuribles https://www.futuribles.com/fr/
- Le Figaro http://www.lefigaro.fr/
- Le Monde http://www.lemonde.fr/

Society:

- Entrepreneur http://www.entrepreneur.com/topic/social-entrepreneurship (intersection between impacts of technology on business and society)
- The Science Daily http://www.sciencedaily.com/news/science-society/social-issues/
- The Atlantic http://www.theatlantic.com/
- Arts & Letters Daily http://www.aldaily.com/
- Quartz http://qz.com/
- Note: most of the other STEEG and general categories contain scanning hits that have social implications, so one can gather weak signals from those sites as well.

Technology:

- Singularity Hub http://singularityhub.com/ (technological changes and corresponding social impacts)
- Kurzweil Accelerating Intelligence http://www.kurzweilai.net (biological and machine technologies and their impacts on the world)
- SciTechDaily http://scitechdaily.com/
- Ars Technica http://arstechnica.com/
- Motherboard Vice http://motherboard.vice.com/en_ca
- MIT Technology Review https://www.technologyreview.com/
- IEEE Spectrum http://spectrum.ieee.org/ (technology, engineering, sciency and energy news)
- New Atlas http://newatlas.com/
- Gizmodo http://gizmodo.com/
- Futurity http://www.futurity.org/

Economy:

- Fast Company http://www.fastcompany.com/ (ideas on innovative products and business practices; good source of infographics)
- Business Insider <u>www.businessinsider.com</u> (mix of business, economics, technology)
- McKinsey Insights http://www.mckinsey.com/insights
- The New Economy http://www.theneweconomy.com/ (looking at technology and innovation in the wider business context)
- Les Affaires http://www.lesaffaires.com/

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Environment:

- Eco-Business http://www.eco-business.com/ (technology, engineering, science and energy news; the energy section is particularly useful)
- GreenBiz http://www.greenbiz.com/
- Climate Home http://www.climatechangenews.com/ (developments in global climate change politics and policy)
- IEEE Spectrum http://spectrum.ieee.org/

Governance:

- Foreign Policy http://foreignpolicy.com/ (coverage of global affairs)
- Nextgov http://www.nextgov.com (discusses how technology and innovation are transforming the way government agencies serve citizens)
- Defense One http://www.defenseone.com/ (security and military based news)
- The Diplomat: http://thediplomat.com/ (an Asian-Pacific view on foreign affairs)
- Geopolitical Futures: https://geopoliticalfutures.com/ (offers free briefings on current issues with an eye to the medium to long term future; they also offer a paid service with more detailed foresight reports)
- Stratfor https://www.stratfor.com

Some other tools that foresight practitioners can use for scanning or organizing their scanning hits:

- Pearltrees <u>www.pearltrees.com</u> (a bookmarking site useful for storing your scanning hits and searching what others are scanning)
- Diigo https://www.diigo.com/ (social bookmarking)
- Flipboard <u>www.flipboard.com</u> (a social network aggregation tool that provides customizable curation of news on a variety of topics)
- Twitter <u>www.twitter.com</u> (in addition to following topics, try following individuals who write about the future)
- Visual Capitalist http://www.visualcapitalist.com/ (free infographics that elegantly capture timely stories about economics, politics, science, etc.)
- Storify https://storify.com/ (a free tool for making coherent narratives by dragging and dropping social media links)

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